

# 2021 First Half Business Results

July, 2021



## I . 2021 First Half Financial Highlights

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### Disclaimer

This material has been prepared by Woori Financial Group ("the Company") to provide an overview of business results. This material contains certain preliminary data which has not yet been audited. It also contains forward-looking statements which may be materially different from what we predict today. Accordingly, this material may differ significantly from the actual result and is subject to change without notice. The Company, and its affiliates, accept no liability whatsoever for any losses arising from any information contained in this material.

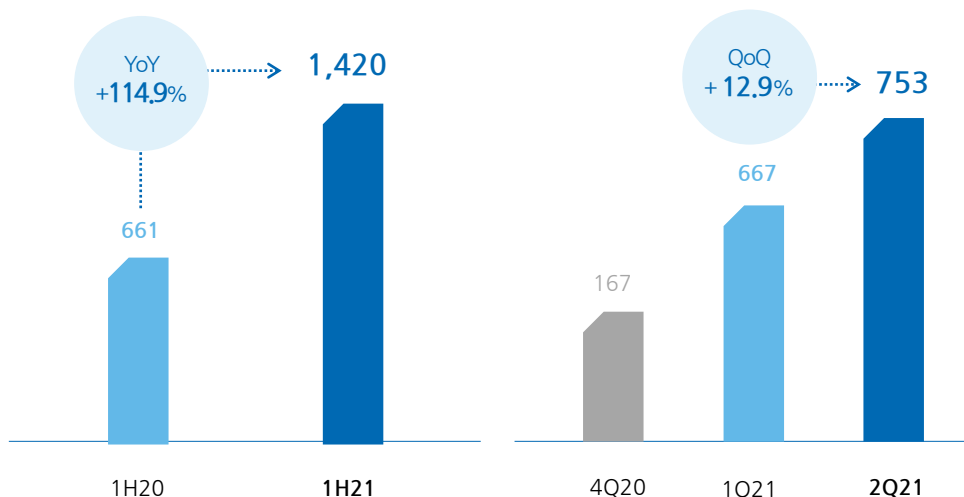
- Numbers presented throughout this material may not add up precisely to the totals indicated due to rounding.

# I. 2021 1H Financial Highlights (1)Overview

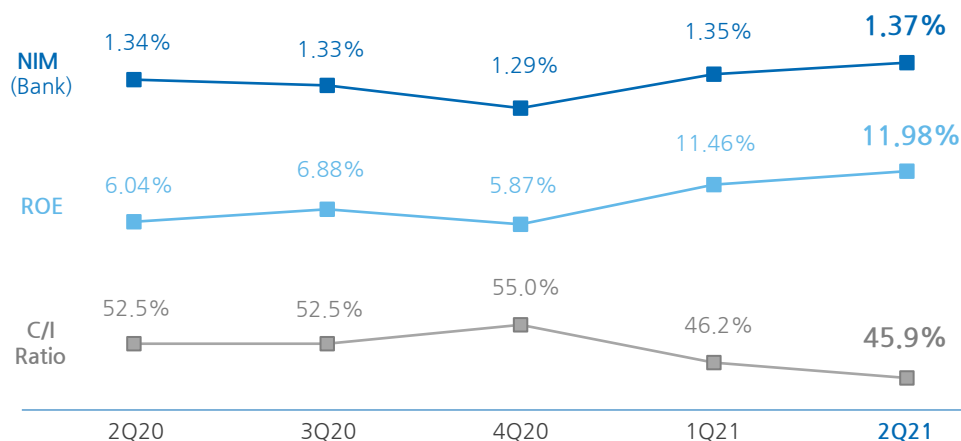
## Group Net Income

Net Income (Controlling Interests)

Won in billions



## Key Financial Indicators



\* NIM (Bank) : Quarterly basis \*\* ROE(Cumulative) : Consolidated basis, annualized figures  
\*\*\* C/I Ratio (Cumulative) : Consolidated basis (4Q20 : Excludes ERP expenses)

## KEY HIGHLIGHTS

### Net Income

1H **1,420** bn ↑

2Q **753** bn

- + Exceeds 2020 full year net income
  - 1H 1,420 bn (YoY +114.9%)
  - 2Q 753 bn (QoQ +12.9%)
  - ➔ Highest quarterly earnings as WFG
- + Result of improved profitability, asset quality and effective cost management
- + Synergies from newly added subsidiaries in full swing

### Net Operating Revenue

1H **4,044** bn ↑

2Q **2,057** bn

- + Increase of 18.6% YoY
  - 1H 4,044 bn (YoY + 18.6%)
  - 2Q 2,057 bn (QoQ + 3.5%)
  - ➔ First time to exceed 2Wtn in quarterly net operating revenue as WFG
- + Interest Income : Strong corporate loan growth and NIM improvement on the back of increase in low cost deposits
- + Non-interest Income: Turn around in WM sales, higher return from securities investments and M&A effect

### SG&A Expense

(C/I Ratio 45.9%)

1H **1,856** bn ↓

2Q **938** bn

- + Result of effective cost management
  - 1H 1,856 bn (YoY +3.7%)
  - 2Q 938 bn (QoQ +2.2%)
  - Cost up by 0.9% level when excluding Capital business and Savings bank acquisition effect
- + C/I Ratio 45.9% (YoY -6.6%p)
  - Improvement in earnings and strong cost management

### Credit Cost

(Credit Cost Ratio 0.13%)

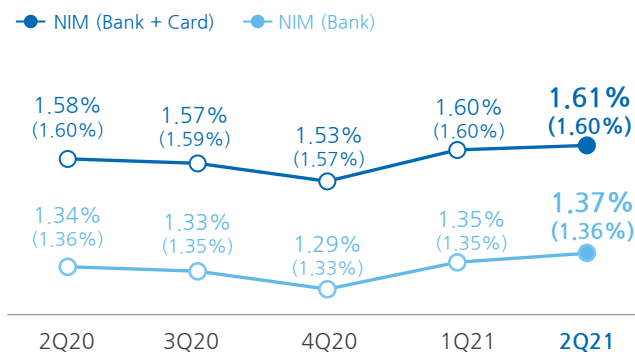
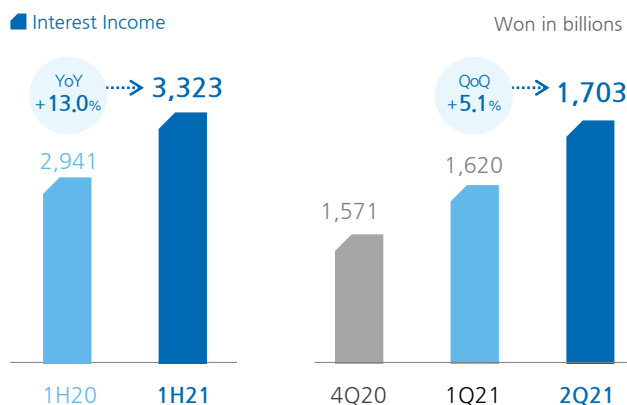
1H **205** bn ↓

2Q **69** bn

- + Historically low level of credit cost on the back of sound loan practices
  - 1H 205 bn (YoY -54.1%)
  - 2Q 69 bn (QoQ -49.3%)
- + CCR 13bp (QoQ -5bp)
  - CCR around 0.17% level when excluding write-backs
  - NPL Coverage Ratio 163.0%

# I. 2021 1H Financial Highlights (2) Overview

## Interest Income / NIM



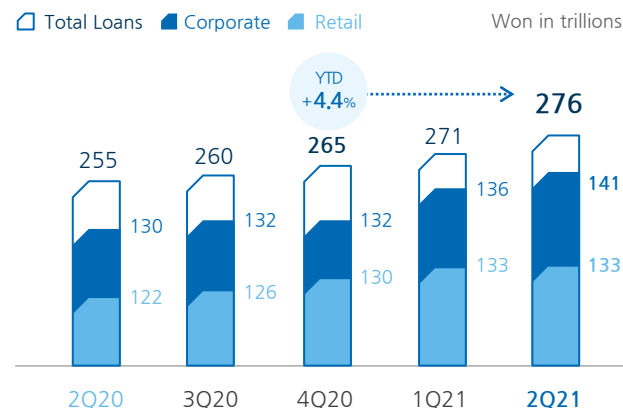
\* Quarterly basis, Cumulative NIM in ( )

**+ Net Interest Income** 1H 3,323 bn (YoY+13.0%)  
2Q 1,703 bn (QoQ +5.1%)

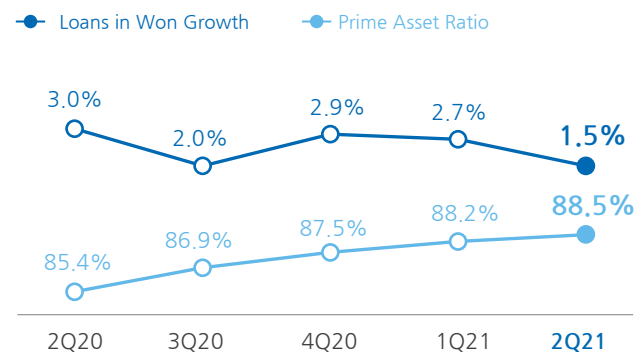
**+ Group NIM 1.61%(QoQ+1bp), Bank NIM 1.37%(QoQ+2bp)**

- Decrease in funding cost driven by increase in core deposits
- Improved loan yields on the back of loan repricing

## Loans (Bank)



\* FSS NPL reporting standards



\* Prime Asset : Corporate loans in Won (Excludes deposit-backed loans, etc.)

**+ Total Loans (Bank) : 276 tn (YTD +4.4%)**

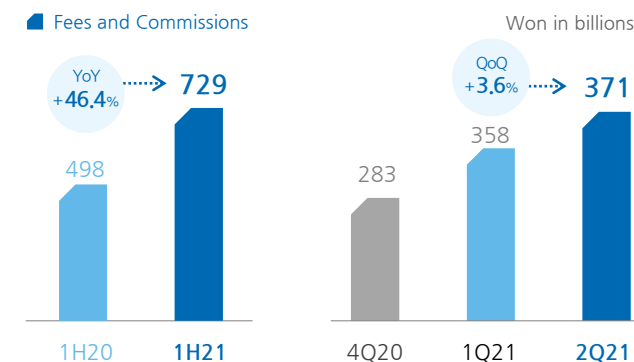
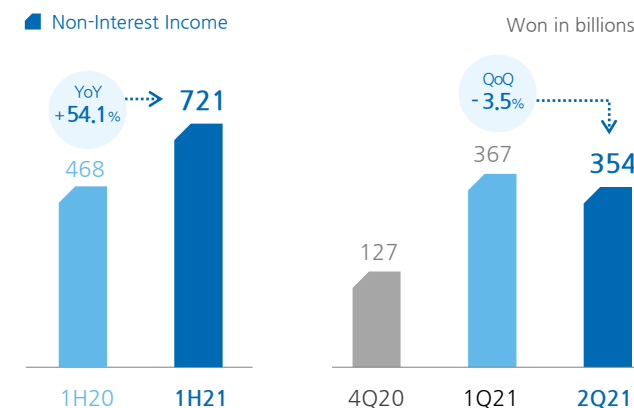
**Corporate** 141 tn (YTD +6.9%)

**Retail** 133 tn (YTD +2.1%)

**+ Manage loan growth by taking capital position & asset quality into account**

- (Loans in Won) 1H +4.2%, 2Q +1.5%
- Prime Asset Ratio 88.5% (Maintained over 85% since 2019)

## Non-Interest Income



**+ Non-Interest Income** 1H 721 bn (YoY+54.1%)  
2Q 354 bn (QoQ +3.6%)

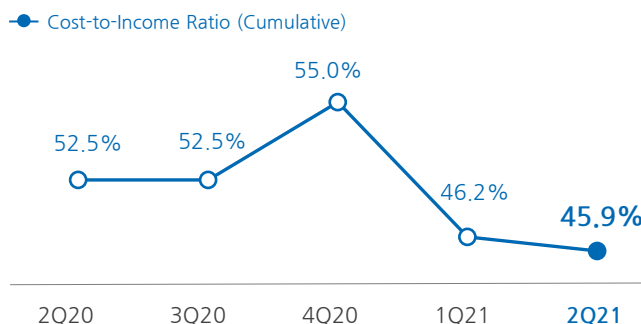
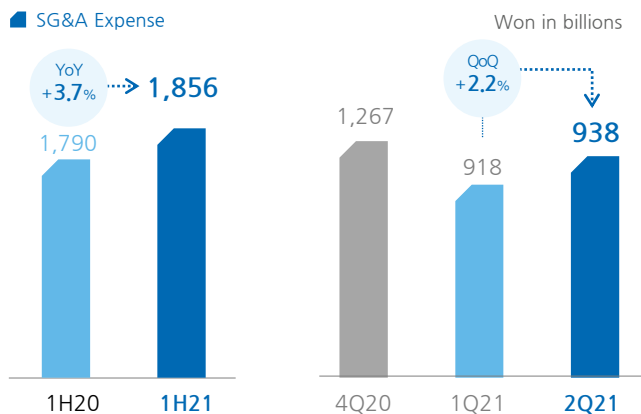
- Turn around in WM sales, higher return from securities investments and new acquisitions effect

**+ Posted over 30 bn in Fees and Commissions for two consecutive quarters**

- 2Q Fees and Commissions : 371 bn (QoQ +3.6%)

# I. 2021 1H Financial Highlights (3) Overview

## SG&A Expense



\* Cost-to-Income Ratio = SG&A Expense / Net Operating Revenue (Interest Income + Non-Interest Income)  
- 4Q20 : Excludes ERP Expenses

**+ SG&A Expense**

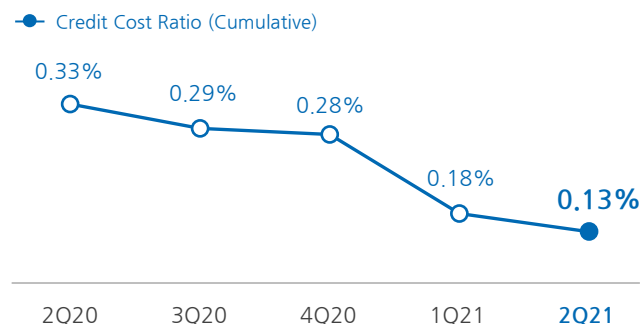
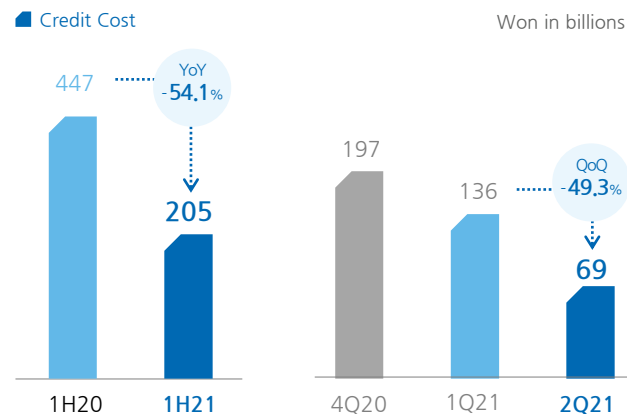
|    |                     |
|----|---------------------|
| 1H | 1,856 bn (YoY+3.7%) |
| 2Q | 938 bn (QoQ +2.2%)  |

- Cost up YoY 0.9% when excluding Capital business and Savings Bank acquisition effect

**+ Group C/I Ratio : 45.9% (YTD -9.1%p)**

- Result of group-wide cost management efforts
- Active investments in Digital & IT for sustainable growth

## Credit Cost



\* Credit Cost Ratio = Credit Cost / Average total credit balance (Annualized figures)

**+ Credit Cost**

|    |                    |
|----|--------------------|
| 1H | 205 bn (YoY-54.1%) |
| 2Q | 69 bn (QoQ -49.3%) |

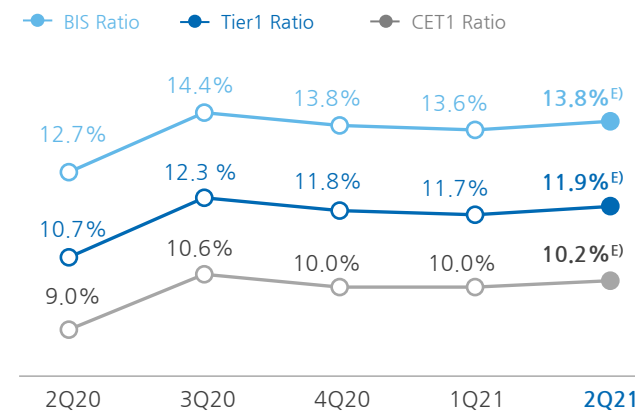
**+ Group Credit Cost : 0.13% (QoQ -5bp)**

- Well-managed\* CCR even without write-backs in 2Q
- \* Normalized CCR without write-backs: 0.17%

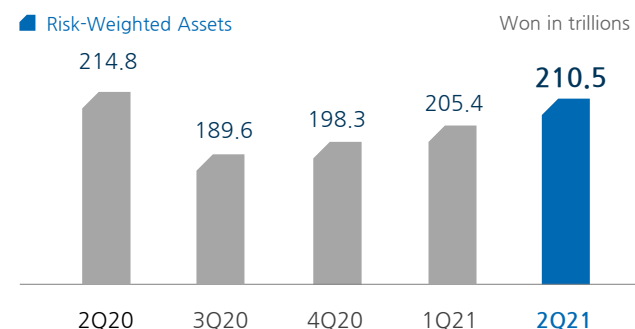
**+ Stabilized Asset Quality**

- NPL Ratio : 0.37%, Delinquency Ratio : 0.26%, NPL Coverage Ratio : 163.0%

## Capital Adequacy



\* 2Q21: Interim dividend not included



\* Early adoption of BASEL III framework in 3Q20

**+ 1H Group CET1 Ratio: 10.2%(E)**

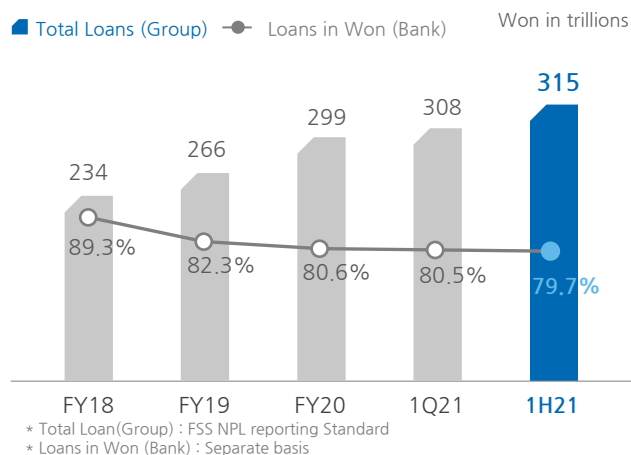
- (Current) 1<sup>st</sup> phase IRB approach adopted
- Expecting additional capital ratio improvement upon 2<sup>nd</sup> phase IRB approach approval

**+ Group Risk-Weighted Assets : 210.5 tn**

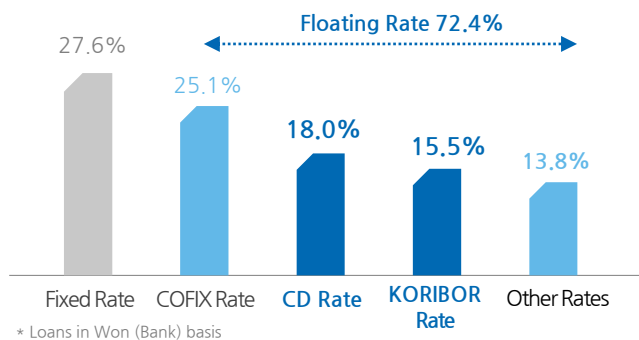
- Prudent management of risk weighted assets through balanced asset growth, reduction of unused credit line, etc.

# I. 2021 1H Financial Highlights (4) Overview

## Loan Breakdown by Interest Rate



### Loan Breakdown by Interest Rate



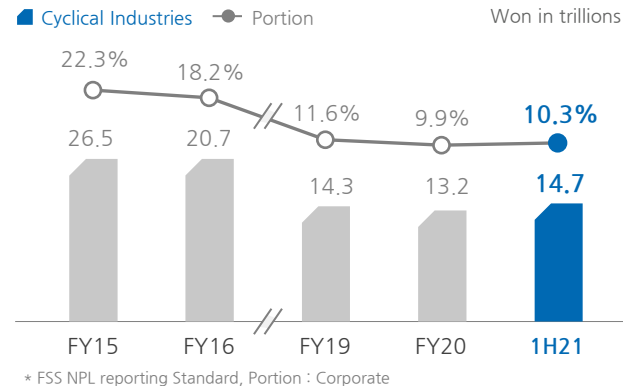
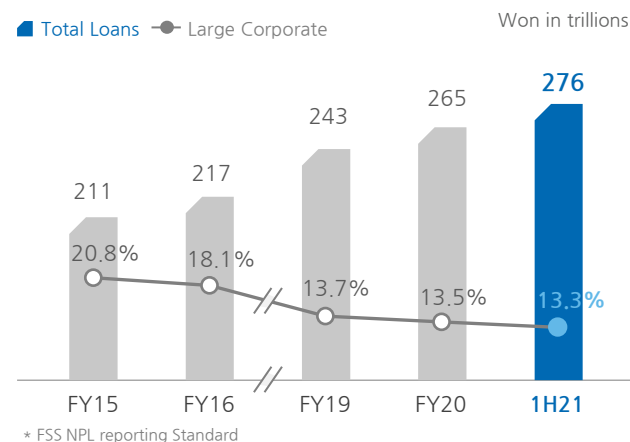
### + Woori Bank loans out of Group total loans : 79.7%

- 89.3%(End of 2018) → 79.7%(June, 2021)

### + (Woori Bank) Won-denominated floating rate loans : 72.4%

- COFIX : 25.1%
- CD, KORIBOR : 33.5%

## Loan Portfolio (Bank)



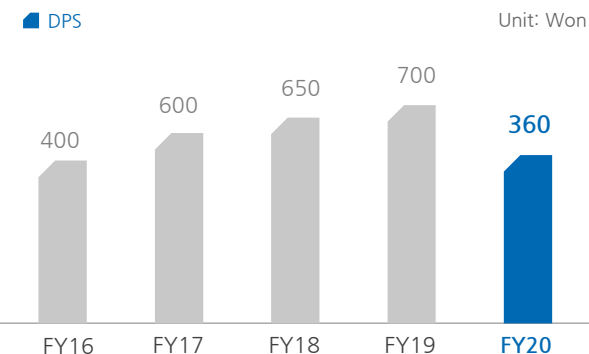
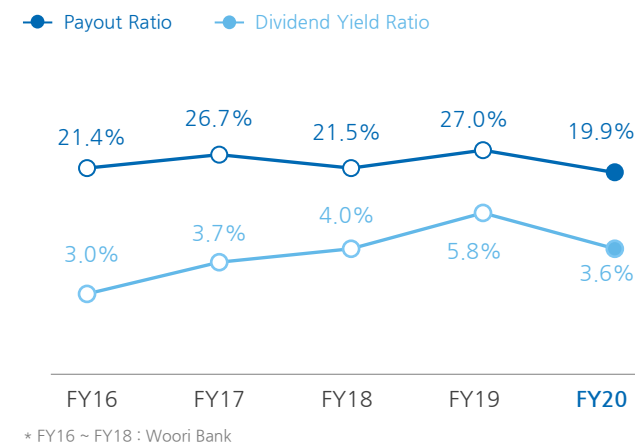
### + Scaled down on large corporate loans whilst recording strong overall loan growth

- 20.8%(End of 2015) → 13.3%(June, 2021)

### + Reduced exposure in certain cyclical industries

- 22.3%(End of 2015) → 9.9%(June, 2021)
- \* Cyclical industries: Shipping, Shipbuilding, Construction, Steel, etc.

## Group Capital Policy



### + Enhanced Shareholder Return Policy

- Continuously strive to enhance shareholder value through consistent shareholder return policy
- Gradually increase payout ratio to 30% level in the mid-to long term
- Actively pursue diversified shareholder return policy

## II. 2021 1H Financial Analysis (1) Group Overview

|  | Group<br>(Consol.)   | Woori<br>Bank | Woori<br>Card | Woori<br>Financial<br>Capital | Woori<br>Investment<br>Bank | Woori<br>Asset<br>Trust | Woori<br>Asset<br>Mgm't | Woori<br>Savings<br>Bank <sup>4)</sup> | Woori<br>Credit<br>Information | Woori<br>Fund<br>Service | Woori PE<br>Asset<br>Mgm't | Woori<br>Global<br>Asset<br>Mgm't | Woori<br>FIS | Woori<br>Finance<br>Research<br>Institute |
|--|--|---------------|---------------|-------------------------------|-----------------------------|-------------------------|-------------------------|--|--------------------------------|--------------------------|----------------------------|-----------------------------------|--------------|---|
| <b>Net Income <sup>1)</sup></b><br>(Wbn)               | 1,419.7  | 1,279.3       | 121.4         | 82.5                          | 44.0                        | 21.6                    | 4.4                     | 9.3                                    | 1.1                            | 1.5                      | 3.7                        | 0.1                               | -9.1         | -0.1                                      |
| <b>Total Asset <sup>2)</sup></b><br>(Wtn)              | 558.0  | 455.3         | 12.6          | 8.8                           | 4.9                         | 39.8                    | 26.6                    | 1.3                                    | 0.0                            | 0.0                      | 1.0                        | 8.1                               | 0.1          | 0.0                                       |
| <b>Shareholder's<br/>Equity <sup>3)</sup></b><br>(Wbn) | 24,559   | 24,100        | 2,177         | 929                           | 564                         | 150                     | 117                     | 216                                    | 32                             | 18                       | 40                         | 28                                | 29           | 3   |
| <b>Ownership</b>                                       | Strategic<br>Shareholder's<br>Group <sup>5)</sup><br>24.1% | 100%          | 100%          | 90.5%                         | 58.7%                       | 51.0%                   | 73.0%                   | 100%                                   | 100%                           | 100%                     | 100%                       | 100%                              | 100%         | 100%                                      |

\* As of June 30, 2021 (K-IFRS)

Note 1) Net income attributable to controlling interests (consolidated basis)

Note 2) Including trust account & AUM

Note 3) Excluding non-controlling interests

Note 4) Acquired in 1Q 2021

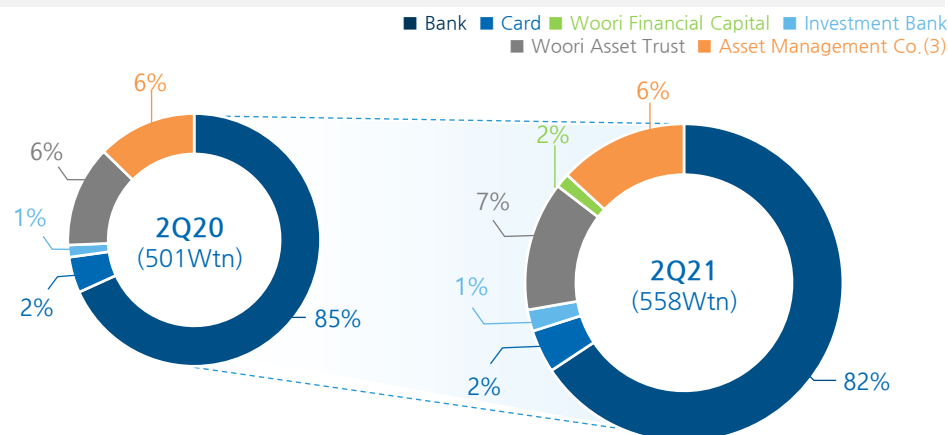
Note 5) IMM, Tongyang Life, Kiwoom Securities, Korea Investment & Securities, Hanwha Life Insurance, Fubon Life Insurance (As of year end 2020)

## II. 2021 1H Financial Analysis (2) Financial Statements

### Group Consolidated Income Statement

| Won in billions               | 1H21  | 1H20  | YoY(%) | 2Q21  | 1Q21  | QoQ(%) |
|-------------------------------|-------|-------|--------|-------|-------|--------|
| Net Operating Revenue         | 4,044 | 3,409 | 18.6   | 2,057 | 1,987 | 3.5    |
| Interest Income               | 3,323 | 2,941 | 13.0   | 1,703 | 1,620 | 5.1    |
| Non-Interest Income           | 721   | 468   | 54.1   | 354   | 367   | -3.5   |
| SG&A(-)                       | 1,856 | 1,790 | 3.7    | 938   | 918   | 2.2    |
| PPOP                          | 2,188 | 1,619 | 35.1   | 1,118 | 1,070 | 4.5    |
| Impairment on Credit Loss (-) | 205   | 447   | -54.1  | 69    | 136   | -49.3  |
| Operating Income              | 1,983 | 1,172 | 69.2   | 1,049 | 934   | 12.3   |
| Non-Operating Income          | 34    | -138  | NA     | 26    | 8     | 225.0  |
| Income before Corp. Tax       | 2,017 | 1,034 | 95.1   | 1,075 | 942   | 14.1   |
| Corp. Tax (-)                 | 480   | 260   | 84.6   | 257   | 223   | 15.2   |
| Net Income                    | 1,537 | 774   | 98.6   | 818   | 719   | 13.8   |
| Controlling Interests         | 1,420 | 661   | 114.9  | 753   | 667   | 12.9   |
| Non-controlling Interests     | 117   | 113   | 3.5    | 65    | 52    | 25.0   |

### Group Asset Breakdown



\* Including trust account and AUM, Consolidated basis

### Group Statement of Financial Position

| Won in trillions                   | 2Q21  | FY20  | YTD(%) | 1Q21  | QoQ(%) |
|------------------------------------|-------|-------|--------|-------|--------|
| Total Assets                       | 421.2 | 399.1 | 5.5    | 416.1 | 1.2    |
| Financial Assets                   | 58.3  | 61.9  | -5.8   | 60.0  | -2.8   |
| Loans and Receivables              | 345.1 | 320.1 | 7.8    | 337.8 | 2.2    |
| Loans in Won                       | 260.5 | 249.3 | 4.5    | 256.2 | 1.7    |
| Loans in F/C                       | 21.8  | 20.0  | 9.0    | 20.7  | 5.3    |
| Foreign Bills Bought               | 5.0   | 5.8   | -13.8  | 5.1   | -2.0   |
| Total Liabilities                  | 393.1 | 372.4 | 5.6    | 388.9 | 1.1    |
| Deposits                           | 302.5 | 291.5 | 3.8    | 298.9 | 1.2    |
| Borrowings                         | 22.5  | 20.7  | 8.7    | 20.3  | 10.8   |
| Debentures                         | 40.9  | 37.5  | 9.1    | 39.1  | 4.6    |
| Shareholder's Equity <sup>1)</sup> | 24.6  | 23.1  | 6.5    | 23.5  | 4.7    |
| Capital Stock                      | 3.6   | 3.6   | -      | 3.6   | -      |
| Hybrid Securities                  | 2.1   | 1.9   | 10.5   | 1.9   | 10.5   |
| Retained Earnings                  | 20.4  | 19.3  | 5.7    | 19.6  | 4.1    |
| Non-controlling Interests          | 3.6   | 3.7   | -2.7   | 3.7   | -2.7   |
| Group Total Assets                 | 558.0 | 525.9 | 6.1    | 547.7 | 1.9    |
| Trust Account & AUM                | 136.8 | 126.8 | 7.9    | 131.6 | 4.0    |

Note 1) Controlling Interests



## II. 2021 1H Financial Analysis (3) Earnings Breakdown

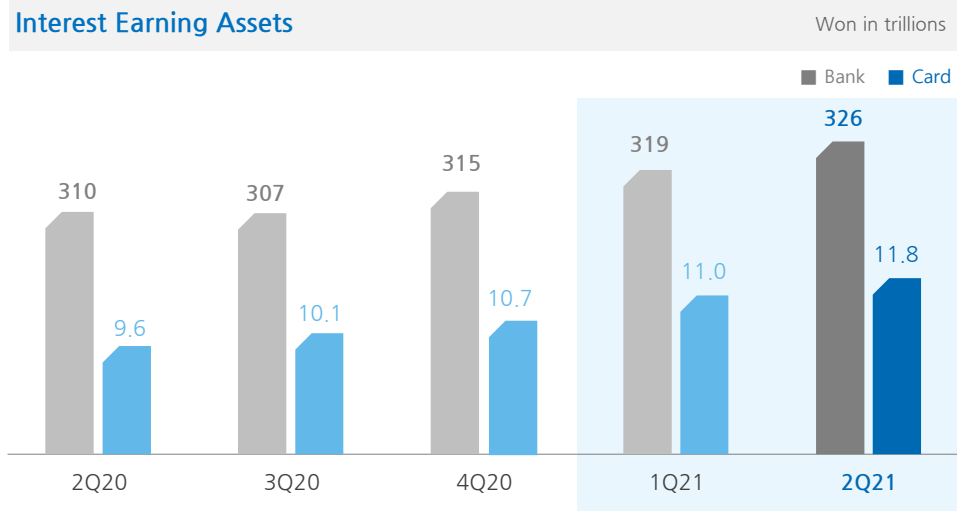
### Group Interest Income

| Won in billions     | 1H21  | 1H20  | YoY(%) | 2Q21  | 1Q21  | QoQ(%) |
|---------------------|-------|-------|--------|-------|-------|--------|
| Net Interest Income | 3,323 | 2,941 | 13.0   | 1,703 | 1,620 | 5.1    |
| Interest Income     | 4,710 | 4,916 | -4.2   | 2,383 | 2,327 | 2.4    |
| Loans               | 4,318 | 4,398 | -1.8   | 2,192 | 2,125 | 3.2    |
| Financial Assets    | 357   | 468   | -23.7  | 173   | 184   | -6.0   |
| Others              | 36    | 50    | -28.0  | 18    | 17    | 5.9    |
| Interest Expense    | 1,388 | 1,975 | -29.7  | 680   | 708   | -4.0   |
| Deposits            | 912   | 1,414 | -35.5  | 445   | 467   | -4.7   |
| Borrowings          | 96    | 166   | -42.2  | 47    | 49    | -4.1   |
| Others              | 380   | 396   | -4.0   | 188   | 192   | -2.1   |

### Group Fees & Commissions

| Won in billions    | 1H21 | 1H20 | YoY(%) | 2Q21 | 1Q21 | QoQ(%) |
|--------------------|------|------|--------|------|------|--------|
| Fees & Commissions | 729  | 498  | 46.4   | 371  | 358  | 3.6    |
| Trust              | 97   | 85   | 14.1   | 51   | 47   | 8.5    |
| Bancassurance      | 47   | 43   | 9.3    | 22   | 25   | -12.0  |
| Fund               | 33   | 26   | 26.9   | 14   | 19   | -26.3  |
| Credit Card        | 75   | 37   | 102.7  | 35   | 40   | -12.5  |
| Others             | 477  | 307  | 55.4   | 249  | 227  | 9.7    |
| FX transaction     | 73   | 67   | 9.0    | 41   | 33   | 24.2   |
| Electronic finance | 67   | 62   | 8.1    | 35   | 32   | 9.4    |
| Loan processing    | 52   | 51   | 2.0    | 27   | 25   | 8.0    |
| Lease related      | 169  | 3    | NA     | 86   | 82   | 4.9    |

### Interest Earning Assets



\* Quarterly average balance

### Group Non-Interest Income

| Won in billions                                     | 1H21 | 1H20 | YoY(%) | 2Q21 | 1Q21 | QoQ(%) |
|---|------|------|--------|------|------|--------|
| Non-Interest Income                                 | 721  | 468  | 54.1   | 354  | 367  | -3.5   |
| Fees & Commissions                                  | 729  | 498  | 46.4   | 371  | 358  | 3.6    |
| FX Trading / Derivatives                            | 230  | 194  | 18.6   | 139  | 91   | 52.7   |
| Securities  | 222  | 108  | 105.6  | 91   | 131  | -30.5  |
| Valuation/Disposal of Loans                         | 49   | 34   | 4.1    | 10   | 39   | -74.4  |
| Others  | -509 | -366 | 39.1   | -257 | -252 | 2.0    |
| Deposit Insurance & Contribution to Guarantee Funds | -375 | -338 | 10.9   | -191 | -184 | 3.8    |
| Depreciation on Lease                               | -112 | -    | NA     | -58  | -54  | 7.2    |

## II. 2021 1H Financial Analysis (4) Expenses & Credit Cost

### Group SG&A Expense

| Won in billions                     | 1H21  | 1H20  | YoY(%) | 2Q21 | 1Q21 | QoQ(%) |
|-------------------------------------|-------|-------|--------|------|------|--------|
| SG&A Expense                        | 1,856 | 1,790 | 3.7    | 938  | 918  | 2.2    |
| Salary & Benefits                   | 1,163 | 1,110 | 4.8    | 580  | 583  | -0.5   |
| Salaries & Benefits (excluding ERP) | 1,163 | 1,110 | 4.8    | 580  | 583  | -0.5   |
| General & Administration            | 350   | 347   | 0.9    | 188  | 162  | 16.0   |
| Depreciation                        | 265   | 259   | 2.3    | 129  | 136  | -5.1   |
| Taxes & Dues                        | 78    | 74    | 5.4    | 41   | 37   | 10.8   |

### Group Credit Cost

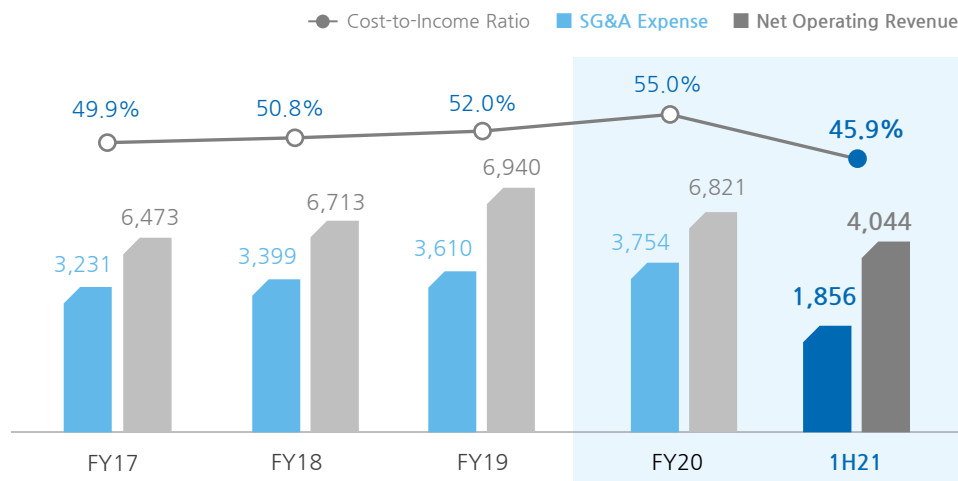
|                                  | 1H21  | FY20  | FY19  | FY18  | FY17  |
|----------------------------------|-------|-------|-------|-------|-------|
| Credit Cost <sup>1)</sup> (Wbn)  | 205   | 784   | 374   | 330   | 785   |
| Total Credit <sup>2)</sup> (Wtn) | 314.6 | 299.1 | 266.4 | 254.3 | 238.5 |

Note 1) Net increase in provisions for loan losses, unused credit line and guarantees, Cumulative basis

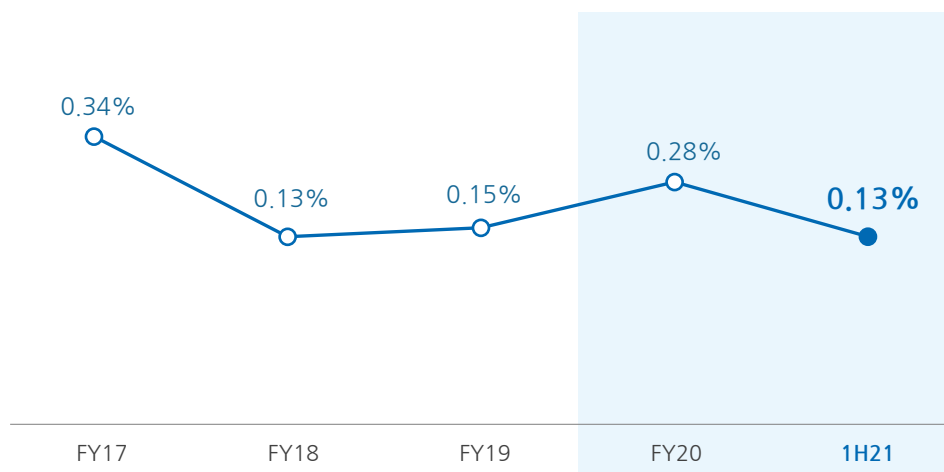
Note 2) Ending balance

### SG&A Expense and Cost-to-Income Ratio <sup>1)</sup>

Won in billions



### Credit Cost Ratio



\* Cost-to-Income Ratio = SG&A Expense / Net Operating Revenue (Interest Income + Non-Interest Income), Consolidated basis

\* Note 1) Excluding ERP Expense : 179bn(FY16), 304bn(FY17), 225bn(FY18), 156bn(FY19), 202bn(FY20)

\* Credit Cost Ratio = Credit cost / Average total credit balance (Consolidated basis, annualized figures)

## II. 2021 1H Financial Analysis (5) Funding and Lending

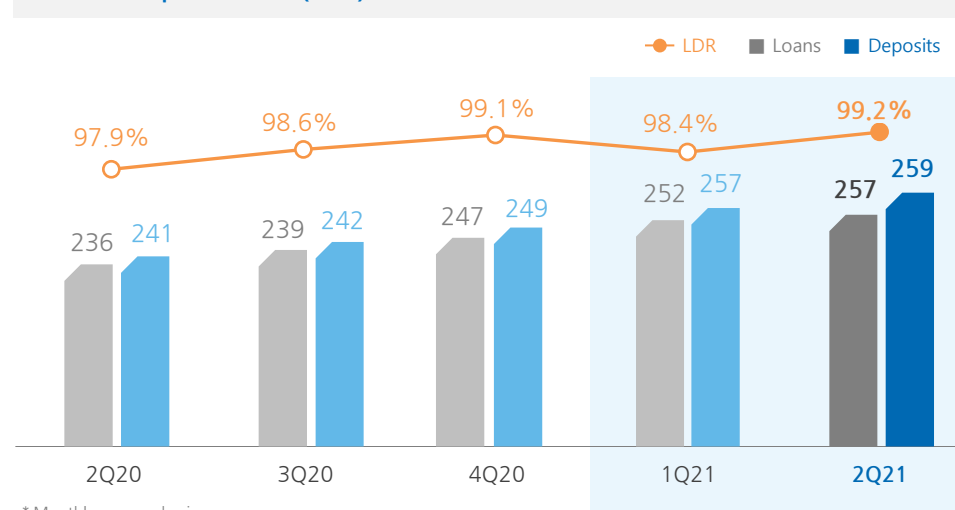
### Funding (Bank)

| Won in billions                 | 2Q21    | FY20    | YTD(%) | 1Q21    | QoQ(%) |
|---------------------------------|---------|---------|--------|---------|--------|
| Total Funding in KRW            | 294,936 | 283,893 | 3.9    | 290,304 | 1.6    |
| Low Cost Deposits <sup>1)</sup> | 137,153 | 127,200 | 7.8    | 131,731 | 4.1    |
| Core Deposits                   | 113,523 | 102,669 | 10.6   | 107,935 | 5.2    |
| MMDA(Corporate)                 | 23,630  | 24,531  | -3.7   | 23,796  | -0.7   |
| Savings Deposits                | 124,937 | 127,456 | -2.0   | 127,689 | -2.2   |
| CDs and etc.                    | 2,926   | 2,130   | 37.4   | 3,041   | -3.8   |
| Borrowings                      | 10,140  | 9,176   | 10.5   | 9,794   | 3.5    |
| Debentures                      | 19,780  | 17,930  | 10.3   | 18,050  | 9.6    |
| Total Funding in FC             | 33,356  | 31,156  | 7.1    | 31,793  | 4.9    |
| Total Funding                   | 328,292 | 315,049 | 4.2    | 322,098 | 1.9    |

\* Ending Balance / (Bank) Separate basis

\* Note 1) Demand Deposits, Retail & Corporate Savings Deposits, MMDA included

### Loan-to-Deposit Ratio (LDR)



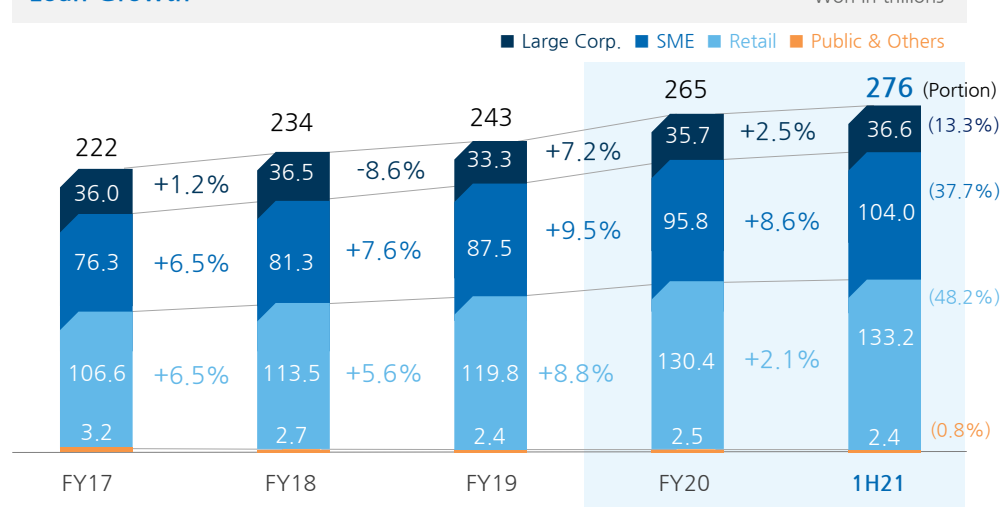
### Lending (Bank)

| Won in billions   | 2Q21    | FY20    | YTD(%) | 1Q21    | QoQ(%) |
|-------------------|---------|---------|--------|---------|--------|
| Large Corp.       | 36,611  | 35,728  | 2.5    | 35,594  | 2.9    |
| SME               | 104,043 | 95,825  | 8.6    | 100,246 | 3.8    |
| Corporate         | 53,107  | 47,853  | 11.0   | 50,492  | 5.2    |
| SOHO              | 50,936  | 47,972  | 6.2    | 49,754  | 2.4    |
| Retail            | 133,201 | 130,427 | 2.1    | 132,871 | 0.2    |
| Secured           | 103,634 | 101,600 | 2.0    | 103,550 | 0.1    |
| Unsecured         | 29,567  | 28,827  | 2.6    | 29,321  | 0.8    |
| Public and Others | 2,367   | 2,553   | -7.3   | 2,416   | -2.0   |
| Total Loans       | 276,222 | 264,533 | 4.4    | 271,127 | 1.9    |

\* FSS NPL reporting standards (includes bank and trust accounts, foreign bills bought, guarantees and etc.)

\* (Bank) Separate basis

### Loan Growth



## II. 2021 1H Financial Analysis (6) Asset Quality

### Group Asset Quality

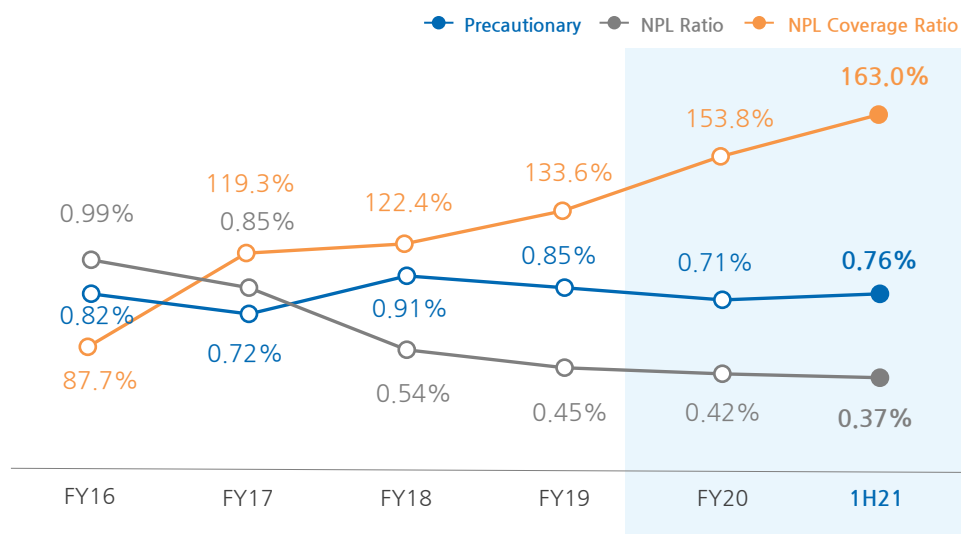
| Won in billions           | 2Q21    | FY20    | YTD(% , %p) | 1Q21    | QoQ(% , %p) |
|---------------------------|---------|---------|-------------|---------|-------------|
| Total Credit              | 314,648 | 299,075 | 5.2         | 307,530 | 2.3         |
| Precautionary             | 2,392   | 2,111   | 13.3        | 2,095   | 14.2        |
|                           | 0.76%   | 0.71%   | 0.05        | 0.68%   | 0.08        |
| Substandard & Below (NPL) | 1,166   | 1,256   | -7.1        | 1,202   | -3.0        |
|                           | 0.37%   | 0.42%   | -0.05       | 0.39%   | -0.02       |
| Loan Loss Reserve         | 1,901   | 1,932   | -1.6        | 1,970   | -3.5        |
| NPL Coverage Ratio        | 163.0%  | 153.8%  | 9.2         | 163.8%  | -0.8        |

### Bank Asset Quality

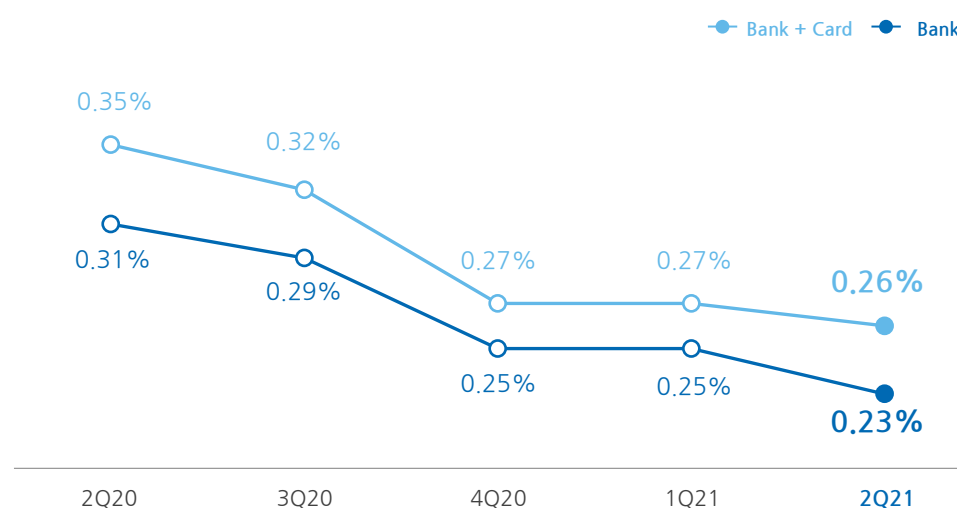
| Won in billions           | 2Q21    | FY20    | YTD(% , %p) | 1Q21    | QoQ(% , %p) |
|---------------------------|---------|---------|-------------|---------|-------------|
| Total Credit              | 276,222 | 264,533 | 4.4         | 271,127 | 1.9         |
| Precautionary             | 1,739   | 1,527   | 13.9        | 1,484   | 17.2        |
|                           | 0.63%   | 0.58%   | 0.05        | 0.55%   | 0.08        |
| Substandard & Below (NPL) | 754     | 855     | -11.8       | 810     | -6.9        |
|                           | 0.27%   | 0.32%   | -0.05       | 0.30%   | -0.03       |
| Loan Loss Reserve         | 1,241   | 1,316   | -5.7        | 1,337   | -7.2        |
| NPL Coverage Ratio        | 164.6%  | 154.0%  | 10.6        | 164.9%  | -0.3        |

\* (Bank) Separate basis

### Group Precautionary / NPL Ratio / NPL Coverage Ratio



### Delinquency Ratio



## II. 2021 1H Financial Analysis (7) Capital Adequacy

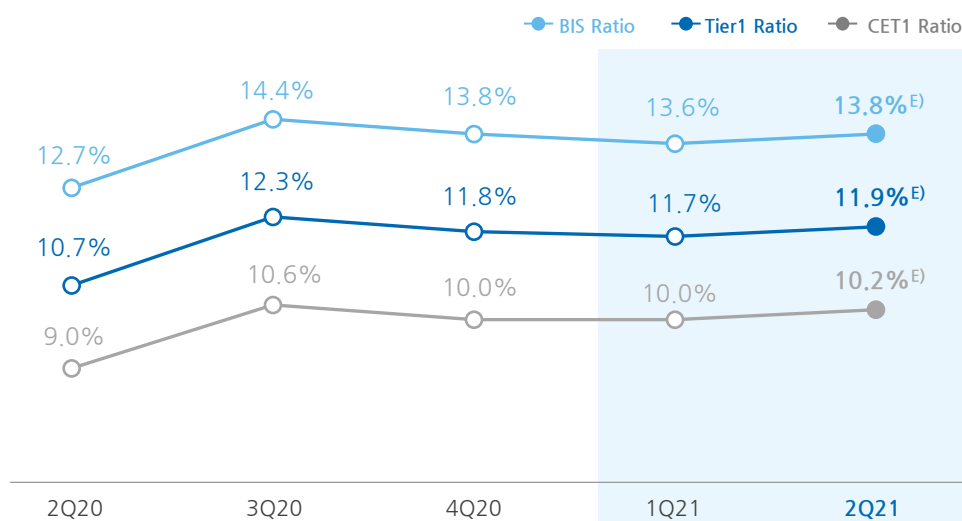
### Group Capital Adequacy

| Won in billions      | 2Q21    | FY20    | YTD(%) | 1Q21    | QoQ(%) |
|----------------------|---------|---------|--------|---------|--------|
| Total Capital        | 29,008  | 27,447  | 5.7    | 27,957  | 3.8    |
| Common Equity        | 21,468  | 19,828  | 8.3    | 20,625  | 4.1    |
| Tier 1 Capital       | 25,073  | 23,361  | 7.3    | 24,045  | 4.3    |
| Risk-Weighted Assets | 210,451 | 198,269 | 6.1    | 205,421 | 2.4    |

### Bank Capital Adequacy

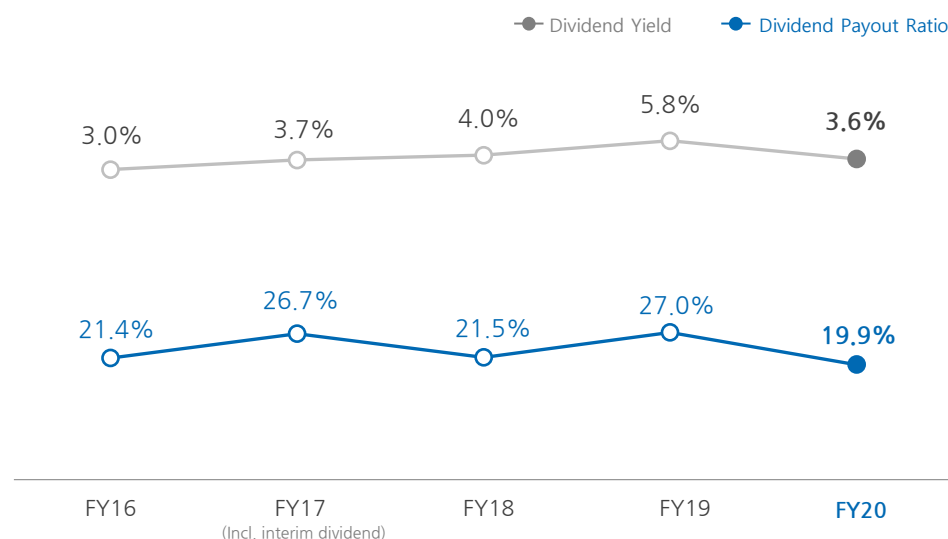
| Won in billions      | 2Q21    | FY20    | YTD(%) | 1Q21    | QoQ(%) |
|----------------------|---------|---------|--------|---------|--------|
| Total Capital        | 26,319  | 25,269  | 4.2    | 25,431  | 3.5    |
| Common Equity        | 20,534  | 19,155  | 7.2    | 19,757  | 3.9    |
| Tier 1 Capital       | 23,116  | 21,907  | 5.5    | 22,339  | 3.5    |
| Risk-Weighted Assets | 153,983 | 145,755 | 5.6    | 150,139 | 2.6    |

### Group Capital Adequacy Ratio



\* Early adoption of BASEL III framework starting in 3Q20

### Dividend Payout Ratio/Dividend Yield



\* FY16~ FY18 : Woori Bank

# III. Key Subsidiaries (1) Woori Bank

## Consolidated Income Statement

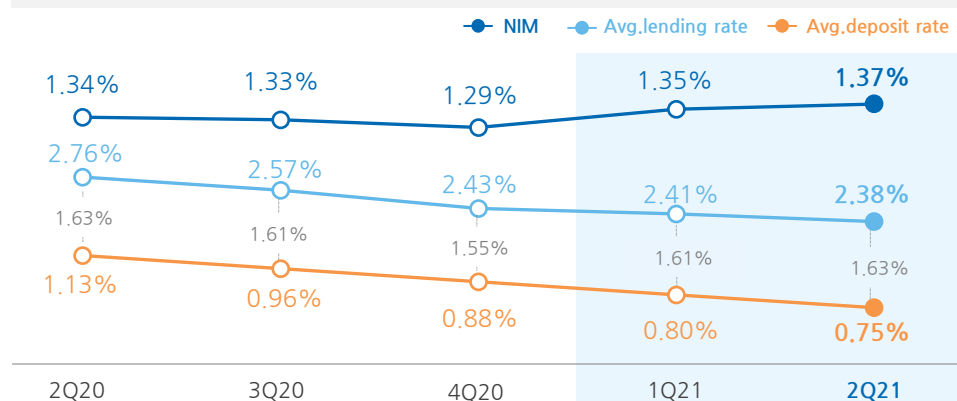
| Won in billions                    | 1H21  | 1H20  | YoY(%) | 2Q21  | 1Q21  | QoQ(%) |
|------------------------------------|-------|-------|--------|-------|-------|--------|
| Net Operating Revenue              | 3,348 | 2,991 | 11.9   | 1,704 | 1,644 | 3.6    |
| Interest Income                    | 2,826 | 2,625 | 7.7    | 1,446 | 1,380 | 4.8    |
| Non-Interest Income                | 522   | 366   | 42.6   | 258   | 264   | -2.3   |
| SG&A (-)                           | 1,605 | 1,617 | -0.7   | 810   | 795   | 1.9    |
| PPOP                               | 1,743 | 1,375 | 26.8   | 894   | 849   | 5.3    |
| Impairment on Credit Loss (-)      | 88    | 337   | -73.9  | 13    | 75    | -82.7  |
| Operating Income                   | 1,655 | 1,038 | 59.4   | 882   | 773   | 14.1   |
| Non-Operating Income <sup>1)</sup> | 32    | -134  | NA     | 22    | 10    | 120.0  |
| Income before tax                  | 1,687 | 904   | 86.6   | 904   | 783   | 15.5   |
| Tax (-)                            | 404   | 222   | 82.0   | 212   | 192   | 10.4   |
| Net Income                         | 1,283 | 682   | 88.1   | 692   | 592   | 16.9   |
| Controlling Interests              | 1,279 | 678   | 88.6   | 690   | 589   | 17.1   |
| Non-controlling Interests          | 4     | 4     | -      | 2     | 2     | -      |

## Consolidated Statement of Financial Position

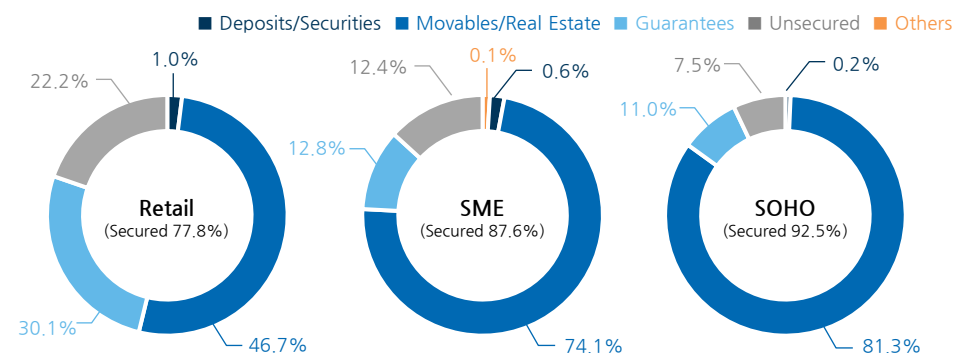
| Won in trillions                   | 2Q21  | FY20  | YTD(%) | 1Q21  | QoQ(%) |
|------------------------------------|-------|-------|--------|-------|--------|
| Total Assets                       | 393.5 | 374.3 | 5.1    | 389.8 | 0.9    |
| Financial Assets                   | 56.5  | 59.4  | -4.9   | 58.0  | -2.6   |
| Loans and Receivables              | 322.5 | 300.4 | 7.4    | 316.4 | 1.9    |
| Loans in Won                       | 251.5 | 241.4 | 4.2    | 247.9 | 1.5    |
| Loans in F/C                       | 21.9  | 20.0  | 9.5    | 20.7  | 5.8    |
| Foreign Bills Bought               | 5.0   | 5.8   | -13.8  | 5.1   | -2.0   |
| Total Liabilities                  | 369.3 | 350.8 | 5.3    | 366.4 | 0.8    |
| Deposits                           | 299.5 | 288.5 | 3.8    | 296.1 | 1.1    |
| Borrowings                         | 21.1  | 19.9  | 6.0    | 19.3  | 9.3    |
| Debentures                         | 23.8  | 21.9  | 8.7    | 22.7  | 4.8    |
| Shareholder's Equity <sup>1)</sup> | 24.1  | 23.4  | 3.0    | 23.3  | 3.4    |
| Capital Stock                      | 3.6   | 3.6   | -      | 3.6   | -      |
| Hybrid Securities                  | 3.1   | 3.1   | -      | 3.1   | -      |
| Retained Earnings                  | 18.4  | 17.9  | 2.8    | 17.7  | 4.0    |
| Non-controlling Interests          | 0.1   | 0.1   | -      | 0.1   | -      |

Note 1) Controlling interests

## NIM/NIS



## Breakdown by Collateral (Bank)



\* Loans in Won

(1H21 BUSINESS RESULTS)

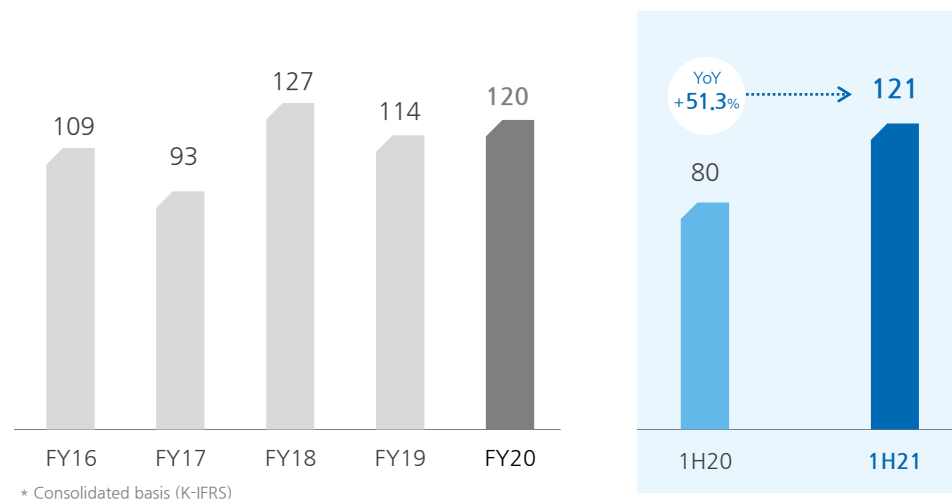
# III. Key Subsidiaries (2) Woori Card

## Consolidated Income Statement

| Won in billions               | 1H21 | 1H20 | YoY(%) | 2Q21 | 1Q21 | QoQ(%) |
|-------------------------------|------|------|--------|------|------|--------|
| Net Operating Revenue         | 344  | 309  | 11.3   | 158  | 186  | -15.1  |
| SG&A (-)                      | 103  | 97   | 6.2    | 52   | 51   | 2.0    |
| PPOP                          | 241  | 212  | 13.7   | 106  | 135  | -21.5  |
| Impairment on Credit Loss (-) | 82   | 109  | -24.8  | 42   | 40   | 5.0    |
| Operating Income              | 159  | 103  | 54.4   | 64   | 95   | -32.6  |
| Non-Operating Income          | 2    | 1    | 100.0  | 1    | 1    | -      |
| Income before corp. tax       | 161  | 104  | 54.8   | 65   | 96   | -32.3  |
| Corp. Tax (-)                 | 40   | 25   | 60.0   | 16   | 24   | -33.3  |
| Net Income                    | 121  | 80   | 51.3   | 49   | 72   | -31.9  |

## Net Income

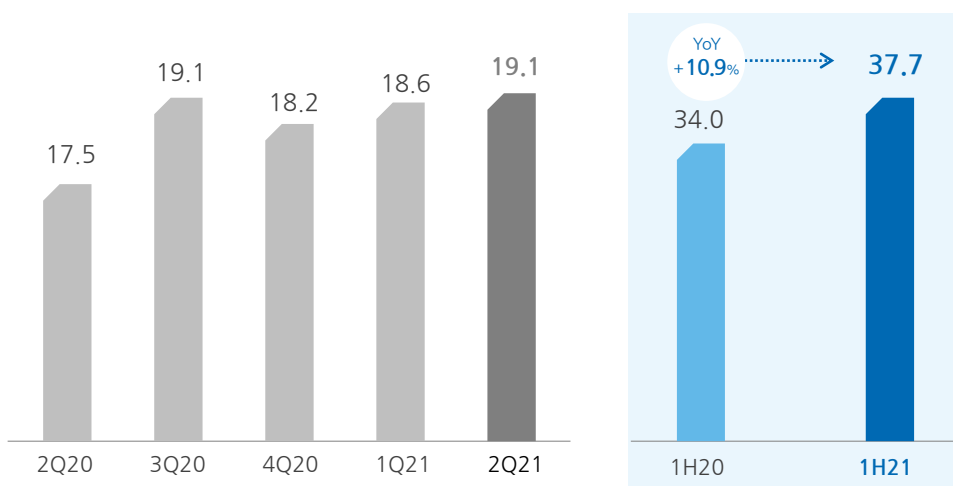
Won in billions



\* Consolidated basis (K-IFRS)

## Card Transaction Volume <sup>1)</sup>

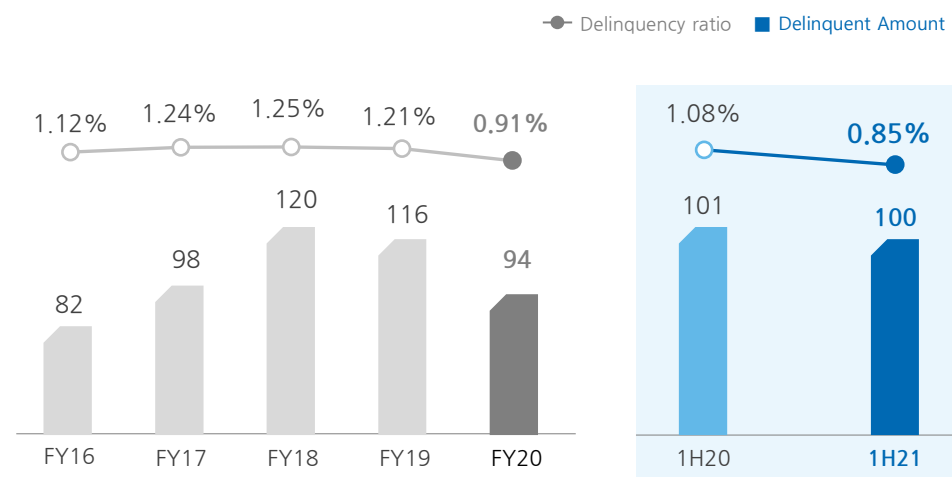
Won in trillions



Note 1) Credit card and Debit card

## Delinquency Ratio

Won in billions



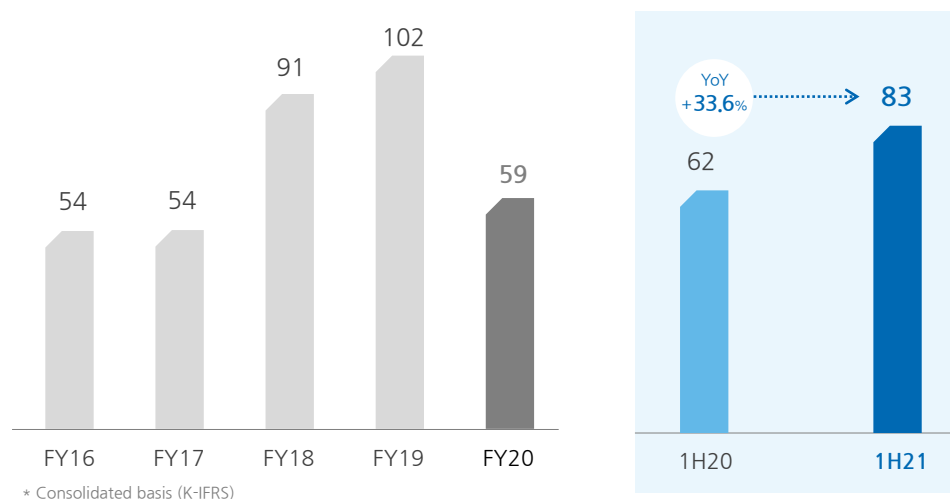
# III. Key Subsidiaries (3) Woori Financial Capital

## Consolidated Income Statement

| Won in billions               | 1H21 | 1H20 | YoY(%) | 2Q21 | 1Q21 | QoQ(%) |
|-------------------------------|------|------|--------|------|------|--------|
| Net Operating Revenue         | 187  | 177  | 5.2    | 98   | 89   | 9.6    |
| Interest Income               | 144  | 144  | 0.5    | 76   | 68   | 11.0   |
| Non-Interest Income           | 42   | 34   | 25.1   | 22   | 21   | 5.1    |
| Impairment on Credit Loss (-) | 32   | 51   | -36.3  | 15   | 18   | -17.8  |
| SG&A (-)                      | 41   | 45   | -9.2   | 20   | 22   | -8.5   |
| Other Income                  | -16  | -    | NA     | -    | -16  | NA     |
| Income before corp. tax       | 97   | 81   | 19.3   | 63   | 34   | 87.9   |
| Corp. Tax (-)                 | 14   | 19   | -26.0  | 16   | -1   | NA     |
| Net Income*                   | 83   | 62   | 33.6   | 48   | 35   | 35.9   |

## Net Income

Won in billions

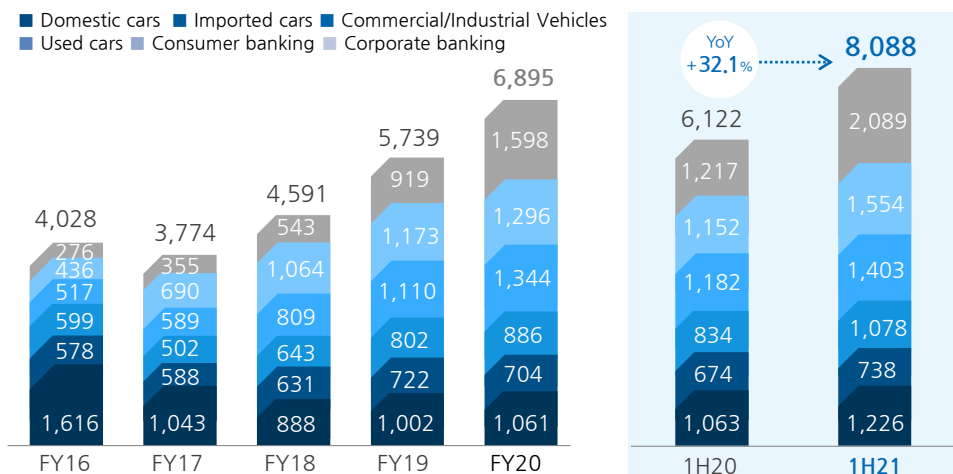


\* Consolidated basis (K-IFRS)

## Loan Portfolio

Won in billions

■ Domestic cars ■ Imported cars ■ Commercial/Industrial Vehicles  
■ Used cars ■ Consumer banking ■ Corporate banking

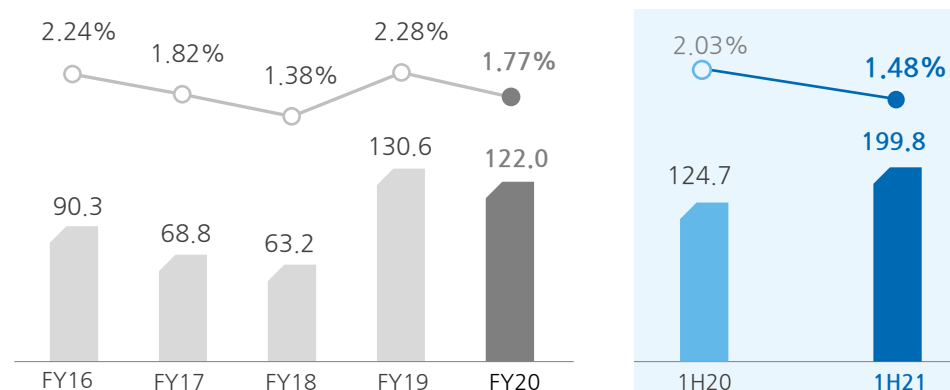


\* Separate basis (K-IFRS)

## NPL Ratio

Won in billions

● NPL ratio ■ NPL



\* Separate basis (K-IFRS)



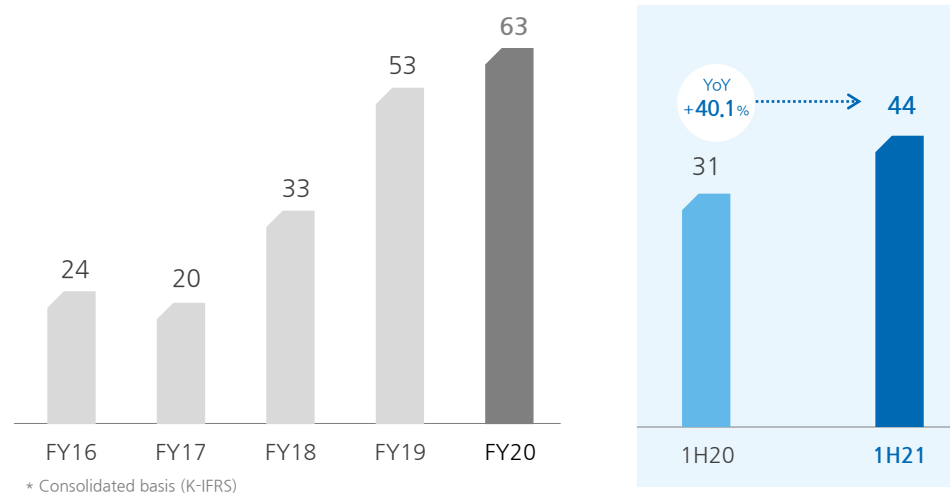
# III. Key Subsidiaries (4) Woori Investment Bank

## Consolidated Income Statement

| Won in billions               | 1H21 | 1H20 | YoY(%) | 2Q21 | 1Q21 | QoQ(%) |
|-------------------------------|------|------|--------|------|------|--------|
| Net Operating Revenue         | 79   | 53   | 48.0   | 47   | 32   | 46.6   |
| Interest Income               | 51   | 35   | 46.5   | 27   | 25   | 6.9    |
| Non-Interest Income           | 28   | 18   | 50.9   | 20   | 7    | 183.3  |
| Impairment on Credit Loss (-) | -3   | 1    | NA     | -2   | -    | NA     |
| SG&A (-)                      | 24   | 17   | 39.7   | 13   | 11   | 27.2   |
| Other Income                  | -    | -    | -      | -    | -    | -      |
| Income before corp. tax       | 57   | 35   | 62.9   | 35   | 22   | 60.7   |
| Corp. Tax (-)                 | 13   | 4    | 251.1  | 8    | 5    | 66.6   |
| Net Income                    | 44   | 31   | 40.1   | 27   | 17   | 59.0   |

## Net Income

Won in billions

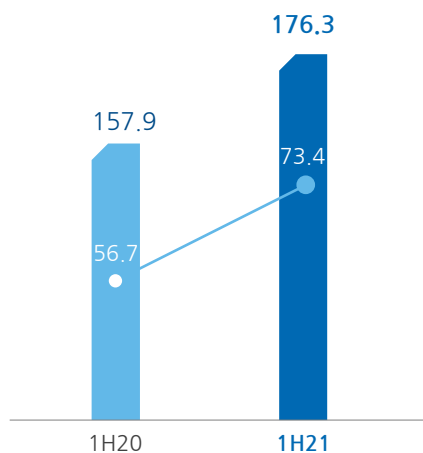


\* Consolidated basis (K-IFRS)

## CMA and Digital Customers

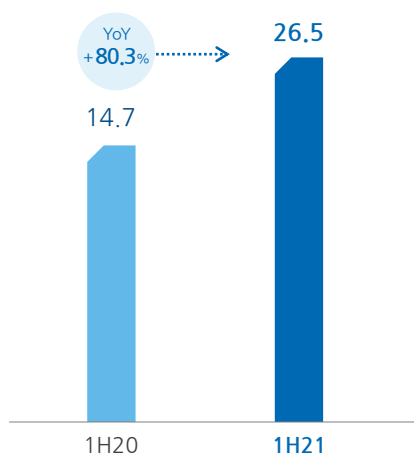
thousand persons

■ CMA customers    ● Digital customers



## IB related Revenue

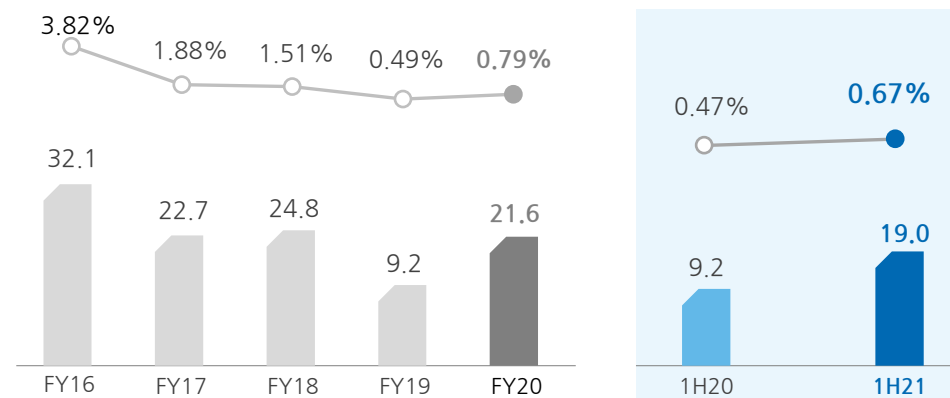
Won in billions



## NPL Ratio

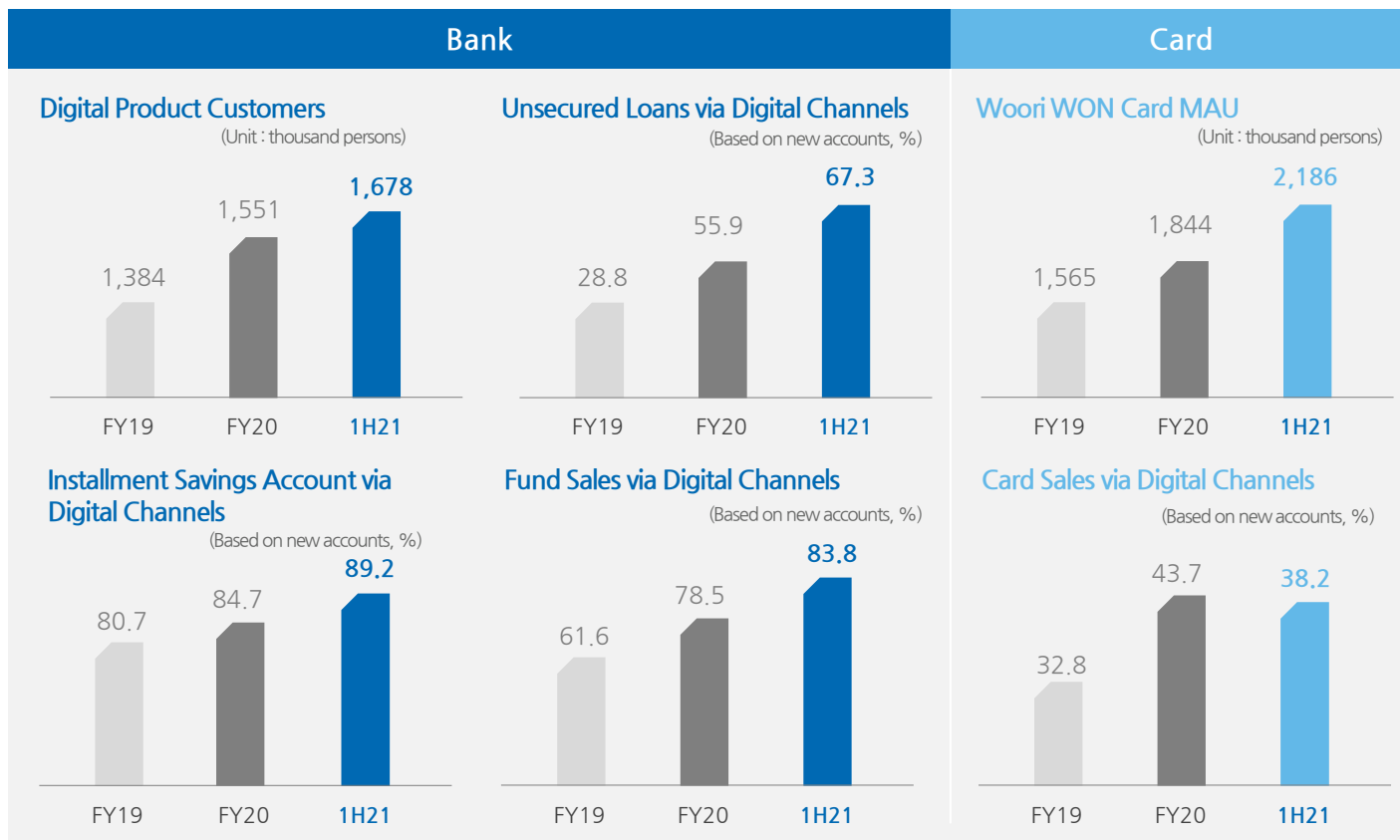
Won in billions

● NPL ratio    ■ NPL



# IV. Appendix : Digital Innovation

## Key Highlights (Bank, Card)



## 『Digital First』 4 Major Strategies

### 01 Digital Platform Upgrade

- + Enhance customer convenience via advanced digital channels
- + Diversify non face-to-face services via new digital platforms

### 02 Build-up Technical Competitiveness

- + Utilize MyData / MyPayment Services and provide customized financial solutions
- + Actively adopt new technologies such as AI / Blockchain, etc.

### 03 Channel / Process Digitalization

- + Expand customer touchpoints via channel digitalization
- + Cost reduction through process digitalization

### 04 Digital Re-Organization

- + Enhance digital capabilities in all areas including organizational structure, human resources, etc.
- + Upgrade IT software development capabilities

#### Enhance Convenience

##### Digital Mortgage Loan

#### Launched 100% Digitized Mortgage Loan Product

- ✓ No need to visit branch
- ✓ Entire process through mobile platform
- ✓ Electronic registration of property

#### Channel Expansion

##### Digital WM Consulting Service

#### One-stop video consultation with experts in real estate, tax, etc.

- ✓ For customers who prefer online consultation
- ✓ For customers who cannot visit branch
- ✓ For customers living abroad, etc.



***WOORI FINANCIAL GROUP***